

The IPA Story: 1973–2023

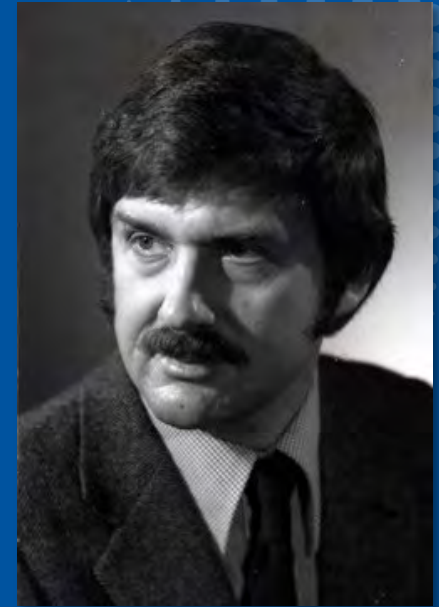
Dan Rich

IPA 50th Anniversary Celebration
Clayton Hall
October 20, 2023



The IPA Story

- An account of the accomplishments of those who have worked at IPA
- A saga of generations of IPA students
- A chronicle of hundreds of projects
- A catalogue of IPA partners, local to global
- The professional biography of Jerome R. Lewis



Jerome Lewis, director, IPA

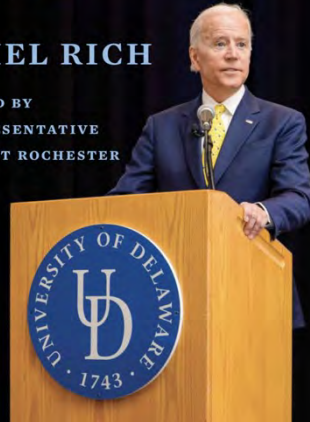
*Courtesy of University of Delaware (UD)
Archives and Records Management, 1978*

**THE BIDEN SCHOOL
AND THE ENGAGED
UNIVERSITY
OF DELAWARE**

1961–2021

DANIEL RICH

FOREWORD BY
U.S. REPRESENTATIVE
LISA BLUNT ROCHESTER



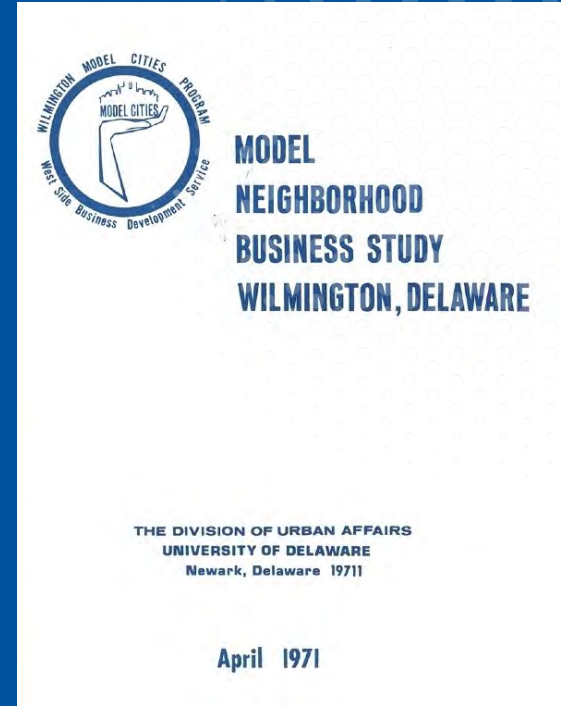
Download the book.

The IPA story is woven into the stories of:

- the Biden School
- the University of Delaware
- the State of Delaware

The Division of Urban Affairs

- Established with 1961 Ford Foundation grant
- Focused on urbanization, particularly Wilmington
- **A new model for public service**
 - Interdisciplinary
 - Engaged in the community



Courtesy of IPA Archives, 1971

The Division of Urban Affairs

Key Challenges

- Scant data for Delaware or its communities
- No UD capacity for applied research: staff or programs
- Limited UD presence in Wilmington
- Few UD connections with state and local governments
- Little use of research and analysis in public decision-making



**G. Arno (Skip) Loessner, assistant
director of urban services**

Courtesy of UD Archives and Records Management, 1977



James H. Sills, Jr, director Urban Agent Program, (now CCRS) established in 1972, and state representative.

Courtesy of Delaware State Archives, 1974



Edward Ratledge, director of the Census and Data System (now CADSR), established in 1963, with Phyllis Rabb (left) and Judith Molloy.

Courtesy of UD Archives and Records Management, 1980

Delaware Public Administration Institute

(now IPA) established 1973

- Support state agencies and local governments
- Promote professionalization of government
- Focus initially on personnel services
- House the Delaware League of Local Governments
- Launch the Delaware chapter of American Society for Public Administration



Dr. Lewis accepts a check from New Castle County Executive Mary Jornlin and County President Henry R. Folsom.

Courtesy of IPA Archives, 1977

**The 1974 Ford Foundation evaluation
describes the UD Division of Urban Affairs
as one of its notable successes!**



**Dan Rich, associate dean, and
C. Harold (Hal) Brown, dean,
College of Urban Affairs and Public Policy.**

Courtesy of Biden School Archives, 1977

Academic Transition in 1970s

1971—Faculty appointments

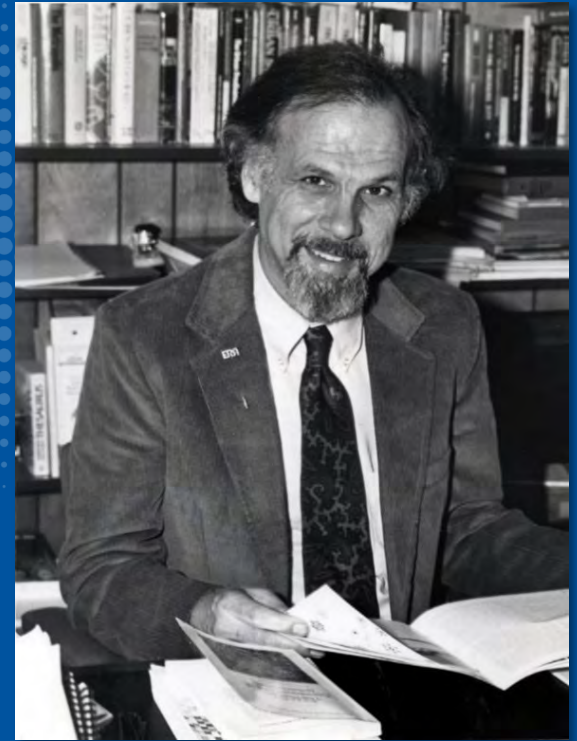
1972—MA and PhD in Urban Affairs
and Public Policy

1976—MPA program

1976—The College of Urban Affairs
and Public Policy

The College of Urban Affairs and Public Policy, 1976–1996

- Designed to be different
- Graduate College
- 12-month faculty appointments
- Students supported by center projects



David Ames, dean, College of Urban Affairs and Public Policy, 1979–1989

Courtesy of Biden School Archives

Urban Affairs and Public Policy Graduate Program

- Innovative design
- Interdisciplinary
- Diverse students who wanted to be changemakers
- Students working side-by-side with faculty and staff
- Model for other programs



Clyde Bishop, the first graduate of the PhD in Urban Affairs and Public Policy, at the 1976 UD Commencement with his children.

Courtesy of the Bishop Family

IPA and the MPA

- In 1950s and 1960s, UD had PA scholars but not a program.
- Bill Boyer and Jerome Lewis created the MPA program.
- MPA students worked in IPA.
- First MPA graduate in 1978.
- UD MPA designed to meet new NASPAA standards.



William W. Boyer, Charles P. Messick
Professor of Public Administration

Courtesy of University Archives, April 20, 2020

IPA in the 1980s and 1990s

- Name was changed to IPA in 1996
- New and expanded programs across Delaware
- Growing professional staff
- Local government technical assistance
- Projects for state agencies and Delaware General Assembly
- Professional development workshops and seminars

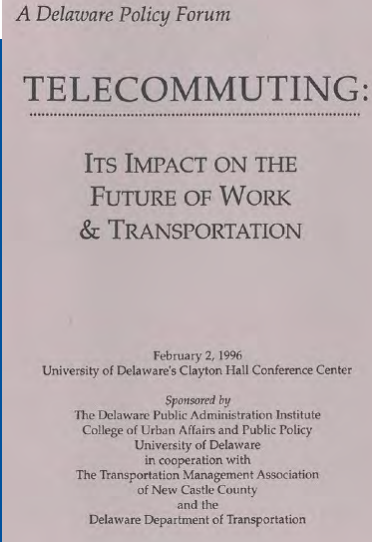


1992 Taft Seminar for Teachers

Courtesy of IPA Archives, 1992

IPA in the 1980s and 1990s

- IPA-Affiliated Faculty



Robert Warren,
professor, 1975–2013

Courtesy of Biden School Archives, 2013

IPA in the 1980s and 1990s: Global Initiatives



Arno Loessner and graduate students with mayors of several Italian cities at a briefing sponsored by the Italian League of Cities, 1995.

Courtesy of G. Arno Loessner

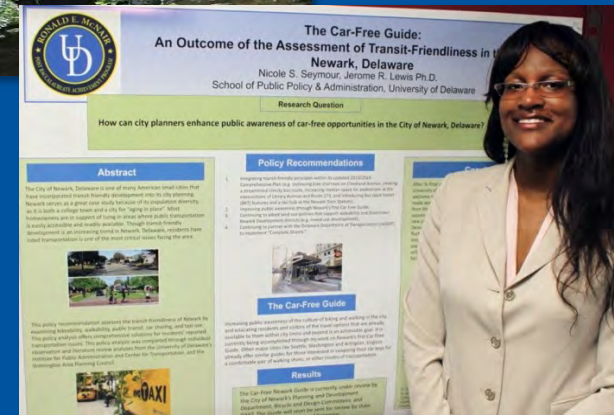
The Delaware Model

- The **Delaware Model** connects classroom learning with professional experience.
- The **Delaware Model** has become the signature of public affairs graduate education at UD.
- IPA is essential to the **Delaware Model**.



Jillian Young collects water samples from the National Wild and Scenic White Clay Creek.

Nicole Seymour presents her research on transit.



Courtesy of IPA Archives, 2019 & 2013

IPA's Legislative Fellow Program: Exemplar of the Delaware Model

Current and former
Legislative Fellows
celebrate the program's
30th Anniversary.
Courtesy of IPA Archives, 2013

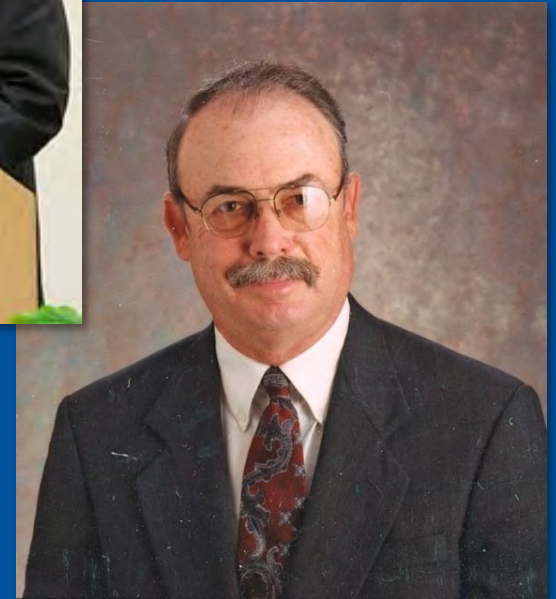


IPA and CHEP

- In 1997, IPA joined the new College of Human Services, Education and Public Policy (CHEP).



**Dan Rich, Dean,
CHEP, 1997–2001,
Provost, 2001–2009**

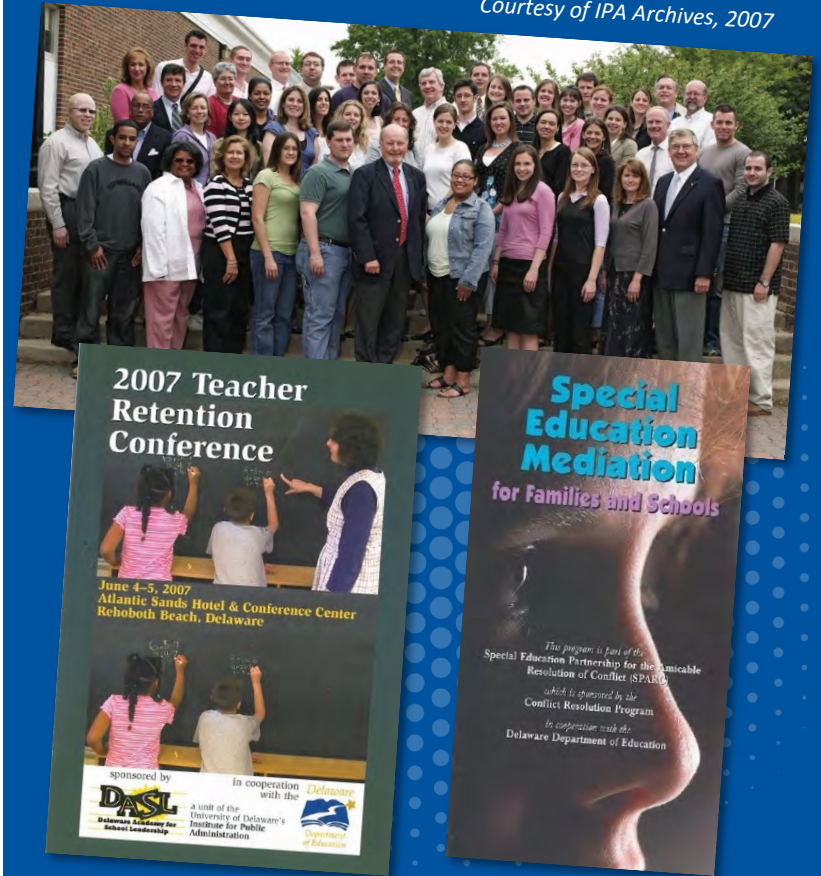


**Timothy K. Barnekov,
Dean, CHEP, 2001–2008**
Courtesy of Biden School Archives

IPA and CHEP

- New UD/state partnership
- IPA's education programs expanded
 - Delaware Academy for School Leadership
 - Office of Conflict Resolution
 - Democracy Project
 - Delaware Social Studies Education Project
- State funding for CHEP and IPA increased

Courtesy of IPA Archives, 2007



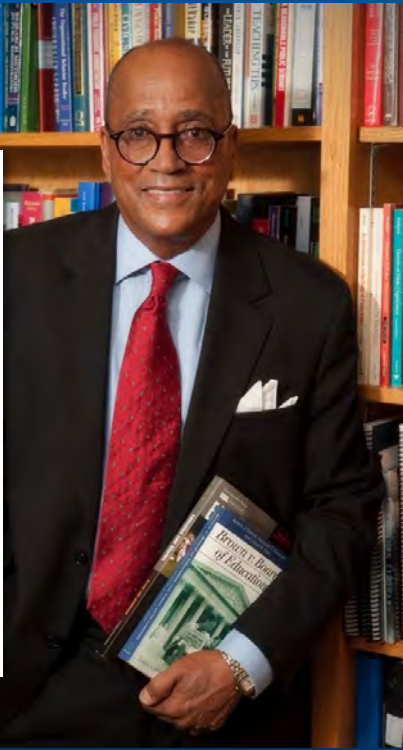
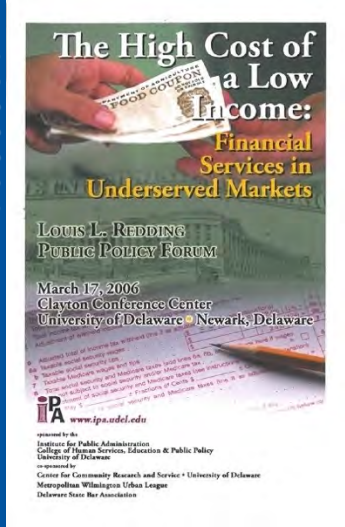


**Dr. Lewis receives Public Service Achievement Award
Common Cause Delaware President Jeff Raffel.**

Courtesy of IPA Archives, 2011

IPA and SUAPP: 1997–2010

- **The School of Urban Affairs and Public Policy (SUAPP)** was created within CHEP.
- Jeffrey A. Raffel, Charles P. Messick Chair of Public Administration, served as director of SUAPP from 1997 to 2007.



Leland Ware, the Louis L. Redding Chair for the Study of Law and Public Policy
Courtesy of IPA Archives, 2011

IPA and SUAPP

- More IPA-Affiliated Faculty
- IPA funding of graduate students grows
- SUAPP receives Louis L. Redding diversity award

The School of Urban Affairs and Public Policy, 1997–2010

In 2002, the School is ranked among the top 50 U.S. schools of public affairs.



2010 SUAPP Graduating Class and Faculty

Courtesy of IPA Archives, 2010

The Engaged University of Delaware

The School and IPA are pillars of a 21st century engaged land-grant university.

IPA and SPPA, 2011–2018

- In 2007, Maria Aristigueta becomes director.
- In 2011, the school's name changes to School of Public Policy and Administration (SPPA).
- SPPA and IPA move to the College of Arts and Sciences (CAS).



Maria Aristigueta, appointed Messick Chair of Public Administration in 2013, with previous holders of that chair, Bill Boyer (left), Bob Denhardt, and Jeff Raffel.

Courtesy of Biden School Archives



SPPA Celebrates 50 Years

U.S. Senator Thomas R. Carper (left) and former Delaware Secretary of State Ed Freel, speak at the SPPA 50th Anniversary Celebration, March 19, 2012. *Courtesy of Biden School Photo Archives*

IPA, SPPA, and CAS

- Connections to other social sciences
- SPPA undergraduate programs
- IPA undergraduate fellows and summer policy scholars
- 100 applied research and public service projects in 2012



**“Spirit in Community” Entry
for UD Homecoming Spirit Contest, 2013.**

Courtesy of Biden School Archives

2014 External Review of SPPA

*Public service—the scholarship of engagement—
is “the very essence of SPPA’s identity.”*

IPA: 2011–2018

- Growth through partnerships and innovation



Dr. Lewis, OSPC Director Connie Holland, and DLLG Director Carl Luft congratulated New Castle County employee Leone Cahill-Krout for earning a certificate in local government leadership.

Courtesy of IPA Archives, 2015.

Water Policy

The Water Resources Agency merged with the Water Resources Center in 2016.



UDWRC Director Jerry Kauffman, Martha Narvaez, Lydia Franks, Elizabeth Shields, and Andrew Homsey attend water conference in Denver.



Nicole Minni explains water run off at annual Coast Day in Lewes, Del.

Courtesy of IPA Archives.

Conflict Resolution

IPA's Conflict Resolution Program (CRP)

- mediation
- meeting facilitation
- strategic planning
- team-building services



Kathy Murphy, IPA associate director and the CRP coordinator, leads participants in a roleplay during IEP Team Meeting Facilitation Training.

Courtesy of IPA Photo Archives, 2014.

Education Policy

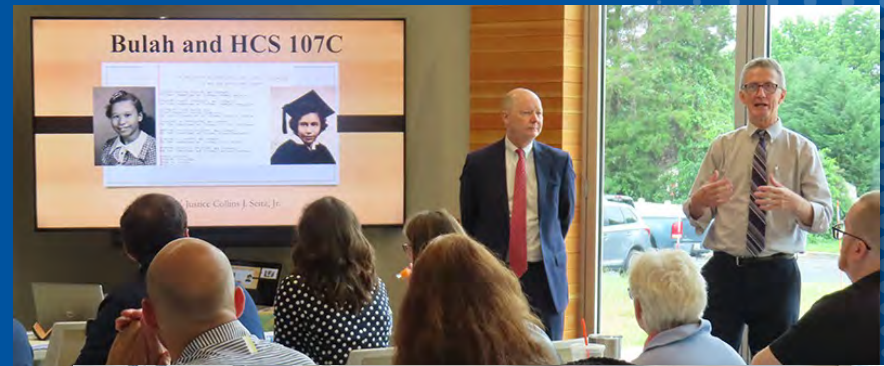
- Delaware Early Childhood Council, 2009–2013
- Wilmington Education Advisory Committee, 2014
- Wilmington Education Improvement Commission, 2015–2019
- Redding Consortium for Educational Equity, 2019–present



Kelly Sherretz, Haley Q. Burns, and Alaina Robinson with Redding Consortium Co-Chairs Matt Denn and Elizabeth “Tizzy” Lockman.

Civics Education

- IPA's Delaware Center for Civics Education provides...
 - Civics education for UD student teachers
 - Professional development for K–12 Teachers
 - Model lesson plans



Chief Justice Collins J. Seitz, Jr., Fran O'Malley, and Scott Abbott leading sessions at the 2023 Democracy Project Summer Institute for Teachers.

Courtesy of IPA Archives

Regional Development + Planning

- Land Use Planning and Zoning
- Transportation Research with DeIDOT
- Healthy and Walkable Communities
- Economic Impact Studies



Above: Graduate students present research at the DeIDOT showcase with BJ DeCoursey. Left: Sean O'Neill engages with resident at Elsmere Comp Plan Public Meeting.

Courtesy of IPA Archives, 2019.

Health and Aging Policy

- Senior Center Grant-in-Aid Formula
- Workshops on emergency preparedness and aging in place
- Research on health, aging, and food insecurity



Above: Julia O'Hanlon presents at an emergency preparedness workshop in Sussex County. Below: IPA staff and students present at the 2016 Northeast Conference for Public Administration. *Courtesy of IPA Archives.*



Rising Expectations

The inauguration of Dennis Assanis as the 28th President of the University of Delaware on December 7, 2015.

Jack Markell (left), Joe Biden, Dennis Assanis, and John Cochran at the inauguration.

Courtesy of University Photography



Rising Expectations

Joseph R. Biden, Jr. School of Public Policy and Administration
named on Dec. 11, 2018.

Biden School becomes
independent on July 1, 2020.

IPA at 50: Established Programs, New Looks



The Spring Semester in Washington D.C. Program, was founded by Ed Freil, shown on the left with 2012 fellows. The Program is led by Phil Barnes, pictured with the 2023 Washington Fellows and Michael Smith, CEO of AmeriCorps.

Courtesy of Biden School Archives



IPA at 50: New Programs

Grant Assistance Program

Matt Harris, Chase Barnes, Jenna Mayhew, Troy Mix, and Collin Willard
kick-started the Grant Assistance Program. *Courtesy of IPA Archives*

IPA at 50: New Program Formats



IPA celebrates 30 years of conducting the Delaware Municipal Clerks Institute!

IPA's Valdese West (left) serves as institutional director. She has updated the program to include virtual session, in-person workshops, and service opportunities, like packing meals at the Food Bank of Delaware.



IPA's Nicole Minni and Andrew Homsey serve on the Delaware GIS Conference Committee with agency partners from across the state.



Troy Mix facilitates a Strategic Doing session at the Department of Labor Leadership Academy.

IPA at 50: Expanding Partnerships

- The Office of the Governor
- The Delaware General Assembly
- State Agencies
- Delaware League of Local Governments
- Delaware County and Local Governments
- Regional Agencies
- Business and Economic Development Institutions
- Community and Nonprofit Institutions



IPA at 50: Legacies



IPA alumni

**Above: Delaware Governor
John Carney (MPA '86) with the
2017 Legislative Fellows.**

**Left: Dr. Lewis and graduates of
the MPA class of 2018.**

Courtesy of Biden School and IPA Photo Archives

IPA at 50: Impacts

- Shaped the identity of the Biden School
- Expanded UD's public purpose
- Enhanced Delaware's public sector



IPA Staff at Buena Vista Conference Center in February 2023.



Dean Schwartz pictured here with the 2023 Legislative Fellows.

Courtesy of University Photography.

New Dean, New Possibilities

Dean Amy Ellen Schwartz
joined the Biden School
in Fall 2022.

Building on a half-century of Lewis leadership!





**Happy
Anniversary,
IPA!**